

sashto
MOVING US FORWARD



ANNUAL
REPORT
2016

CONTENTS

LETTER from our 2016 host state: WEST VIRGINIA



PAUL A. MATTOX, JR., P.E.

SASHTO'S MEMBERSHIP REPRESENTS A DIVERSE COLLECTION OF GEOGRAPHIES WHICH OUR HIGHWAY SYSTEM MUST ENCOMPASS. SASHTO shares a collective vision for a regional and national transportation system that provides for the movement of goods and services and enhances our quality of life and supports our economy.

SASHTO and its State DOT's look forward to the implementation of Map-21 rules on performance management and five years of federal funding certainty for highways, highway safety, and transit programs.

As we continue to find efficiencies with our resources it is important to convey our story to our citizens and strive to maintain their trust. West Virginia is not alone in and will not solve these issues alone. It takes input and advocacy from groups just like this to increase awareness and build the highway system each state deserves.

It has been a privilege to plan and host the 75th annual meeting at the luxurious and historic Greenbrier Resort in White Sulphur Springs, West Virginia and it has been an honor to serve as the 2016 SASHTO President.

Sincerely,

PAUL A. MATTOX, JR., P.E.
2016 SASHTO President
 Secretary of Transportation
 Commissioner of Highways
 West Virginia Department of Transportation

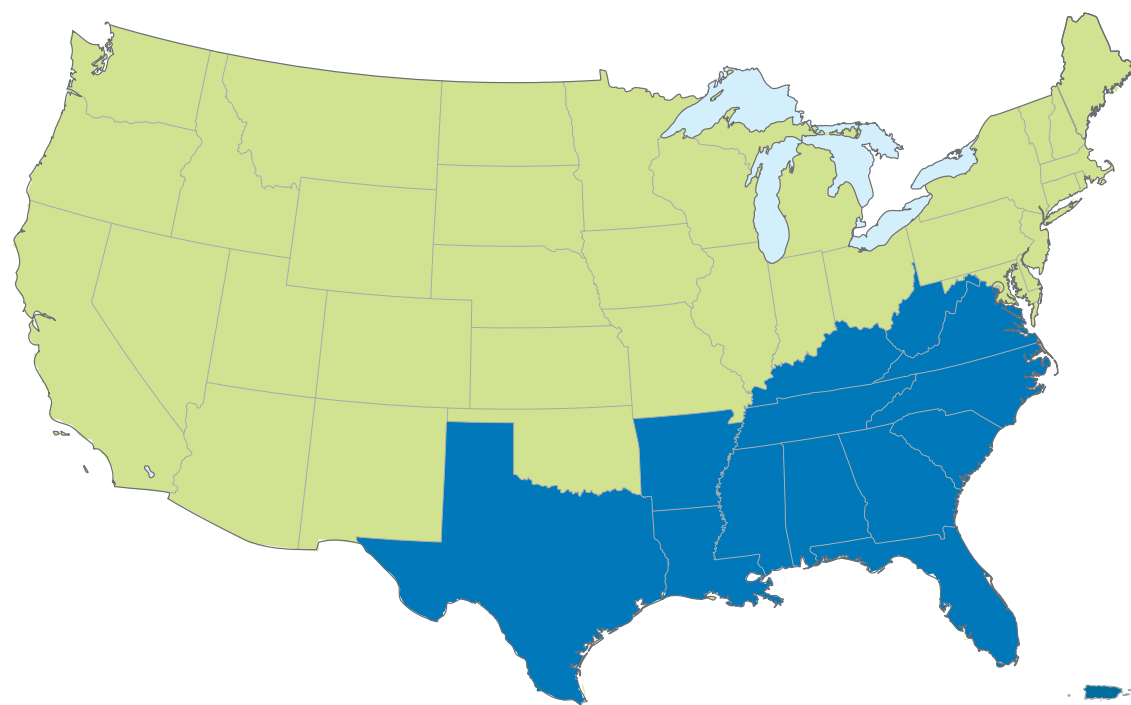
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SASHTO is the Southern Association of State Highway and Transportation Officials.

The departments of transportation from Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, Puerto Rico, South Carolina, Tennessee, Texas, Virginia and West Virginia are the member states of SASHTO. The Association was organized to encourage a balanced transportation system across the southern United States.



→ POLICY AND LEGISLATIVE AGENDA

The SASHTO Board of Directors met on August 30, 2016 and approved resolutions summarized in this Policy and Legislation Agenda. The full text of the resolutions is available at sashto.org.

- » **Transportation Funding Rescissions** — SASHTO recommends that no rescission be enacted in 2017. States should be given full flexibility to apply any funding rescissions to their entire balance of unobligated contract authority or applying the rescission proportionally across every applicable program category.
- » **Transportation Funding** — the federal government must continue to seek stable and sustainable funding sources to ensure an integrated and multi-modal national surface transportation system. Funding levels in the FAST Act should be maintained at a minimum. Congress should ensure a seamless continuation of transportation authorizations that incorporates a fair, equitable, flexible and adequately funded distribution of federal funds.
- » **Toll Interoperability** — with growing interest among states to explore toll financing as a method to address current and future transportation improvement needs, SASHTO states should promote electronic toll collection interoperability among the toll agencies of their respective states and others. The development of enforceable reciprocity rules through state laws and/or regulations is also recommended.
- » **National Highway System (NHS)** — the FAST Act failed to address the failure of many NHS routes to meet the description of the NHS nor provide any significant regional, state or national role(s). Congress should further revise the present system modification process to allow States, in consultation with local officials, to selectively remove and add mileage from the NHS in line with system criteria.
- » **Transportation and the Economy** — SASHTO recommends an expanded federal, state and private sector collaboration to reinvest in transportation infrastructure at levels that would steadily reduce the backlog of needs, reduce the cost of congestion, and spur economic growth. Congress should advance legislation that promotes and incentivizes varied public-private partnerships and private investments to expand transportation revenue.
- » **Accelerated Project Delivery** — SASHTO urges the federal government to continue efforts to accelerate project delivery and environmental streamlining, and to continue to direct, influence, and manage initiatives and improvements to further expedite environmental evaluations and decision-making and reduce unproductive regulatory burdens.
- » **Tax Exempt Transportation Financing** — the current financing of the federal surface transportation program is not sustainable and won't address current and future transportation needs. SASHTO supports providing access to tax-exempt transportation financing, by increasing the federal volume cap on Private Activity Bonds. This will bring much needed private investment in transportation infrastructure.
- » **Transportation Infrastructure Financing and Innovation Act (TIFIA)** — TIFIA credit assistance for major transportation investments provides enhanced access to capital markets, flexible repayment terms, and favorable interest rates. (SASHTO) believes that the TIFIA program is an essential element in meeting the nation's transportation needs and urges that it be sustained at current levels.
- » **National Performance Measures** — SASHTO states are committed to performance management and performance measurement, but strongly oppose using performance measures to apportion federal funds among the states. States and MPOs should have maximum flexibility in setting performance targets.
- » **Leading Transportation Change and Innovation** — States are laboratories for innovation. SASHTO states will continue to be innovation leaders creating, implementing and sharing solutions to meet the transportation challenges of today and the future. SASHTO will partner with all levels of government and other stakeholders to foster an innovative and collaborative problem solving climate.
- » **New Partnerships** — SASHTO states commit to greater collaboration with the Southern Governors Association, the Southern Legislative Conference, the private sector and others to advocate common transportation policies, strategies, and solutions to meet our transportation needs.
- » **MPO Coordination and Planning Area Reform** — SASHTO fully supports the comments of the American Association of State Highway and Transportation Officials on the June 27, 2016 Notice of Proposed Rulemaking on Metropolitan Planning Organization Coordination and Planning Area Reform.



A visual rendering of improvements to I-59/20 in downtown Birmingham.

→ ACCOMPLISHMENTS

- » Interstate 22, long-known as Corridor X under the Appalachian Development Highway System, was completed in June 2016. This \$1.5 billion, 96-mile interstate route from the Mississippi line to I-65 north of downtown Birmingham, connects Alabama's largest city to Memphis.
- » Alabama's first "Accelerated Bridge Construction" project was completed in Spring 2016 in Dothan. Contractors built two three-lane bridges alongside the existing 50-year-old structurally-deficient bridges, then used two separate weekend detours to demolish the old bridges and slide the new bridges into position. Learn more at www.DothanBridge.com.
- » The Veterans Memorial Bridge, a 3,056-foot bridge carrying State Route 35 across the Tennessee River at Scottsboro, was completed in April 2016 at a cost of more than \$55 million. The bridge replaces the B.B. Comer Bridge, a Warren truss bridge that was the last remaining of 15 memorial toll bridges built in the late 1920s and early 1930s.
- » The first phase of the Montgomery Outer Loop was opened to traffic in January 2016. This 3.5 mile interstate link connects Interstate 85 to Montgomery's busy State Route 110 as the first step toward a loop from I-85 in East Montgomery to I-65 south of downtown.

→ NEW INITIATIVES

- » ALDOT is gearing up for the largest interstate rebuild/rehab project in state history. The project includes replacing the 1.5-mile elevated section of Interstate 59/20 through downtown Birmingham. Estimated cost is \$450 million. Learn more at www.5920bridge.com.
- » Construction began in December 2015 on a \$54 million project to build 1.5 miles of expressway and frontage roads on South Memorial Parkway in Huntsville as part of a joint-funding agreement between ALDOT and local officials.
- » ALDOT developed ALGOtraffic.com to provide traffic info, road conditions and work zone updates. ALGO includes live video of key routes and interchanges. This website is designed to relieve traffic congestion through technology at a time when funding is scarce for capacity projects.

→ LOOKING AHEAD

- » Adequate funding remains ALDOT's largest challenge. Without additional funding, ALDOT faces the elimination of most new construction and capacity projects along with a significant increase in deferred maintenance (resurfacing and bridge replacements).

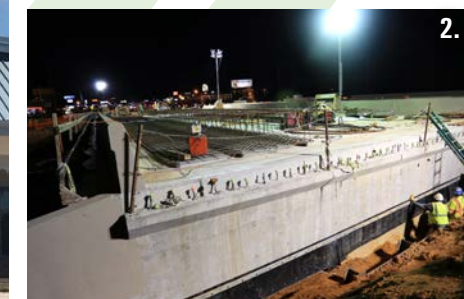


JOHN R. COOPER
Director
Alabama Department of Transportation
www.dot.state.al.us

WE REMAIN CONCERNED ABOUT HOW FUNDING IS BEING PROVIDED AT BOTH THE FEDERAL AND STATE LEVELS. Adequate funding is the biggest challenge to maintaining our existing infrastructure and meeting road and bridge construction needs.



1.



2.



3.

PHOTOS

1. The Grand Bay Welcome Center on Interstate 10 at the Alabama/Mississippi State Line was completed in June 2016.
2. The bridge slide project under construction in Dothan, southeast Alabama's largest city.
3. The Legislature in 2016 gave ALDOT authority to use Design-Build practices for projects estimated at \$100 million or more.



The Interstate 430-630 "Big Rock" Interchange in Little Rock was completed and opened to traffic in July 2015.



SCOTT E. BENNETT, P.E.
 Director
 Arkansas State Highway & Transportation Department
www.ArkansasHighways.com

THE KEY TO A COMPANY'S SUCCESS IS ITS EMPLOYEES.

That's true for any organization, including the Arkansas State Highway & Transportation Department. Our workforce takes pride in giving one hundred percent as we strive to ensure that motorists driving on Arkansas' highways have the best experience possible. The value of having good employees can't be overstated.



→ ACCOMPLISHMENTS

» Over the past 40 years, \$250 million has been spent to upgrade U.S. Highway 63 between Interstate 55 and Jonesboro to Interstate standards, a distance of 44 miles. It was signed as Future Interstate 555 for nearly 15 years. Once designated as an Interstate, agricultural vehicles would have been required to use a 90- to 120-mile roundtrip detour around the St. Francis River Sunken Lands. One solution was to build a four-mile, \$30 million frontage road to accommodate 280 agricultural vehicles per year. The high cost was due to the need to span the numerous waterbodies within the Sunken Lands. In 2016, the AHTD, the Arkansas Governor and Legislature, and Arkansas' Congressional delegation worked together to provide Federal and State exemptions along this four-mile segment. In March 2016, Interstate 555 became a reality. This common sense solution provided the Northeast Arkansas region with an additional competitive edge to generate economic development and sustainability.

→ NEW INITIATIVES

» The AHTD introduced a new Performance, Learning and Compensation Management System for employees titled ACE (Achieving Career Excellence). The program is designed to improve communications, provide feedback and employee recognition, enhance training and development, and ultimately deliver performance-based pay. The system

allows employees to be more involved in managing their career development through goal-setting and training opportunities. ACE will help promote a positive, productive and career-focused work environment that gives staff more opportunities for personal and professional growth.

» AHTD's use of e-Construction has provided a more efficient way of doing business. The AHTD began voluntary use of Internet bidding in 2010. In 2014, the Department transitioned to exclusive Internet bidding. The change has improved efficiency, reduced bidding errors, lowered expenses and helped standardize bidding documents submitted by highway contractors. In 2016, the next step was that highway contracts are now reviewed, approved and distributed in a paperless environment.

→ LOOKING AHEAD

» The 6.7-mile "30 Crossing" project, located in downtown Little Rock and North Little Rock, is in the environmental phase to evaluate operational improvements to relieve traffic congestion by widening the roadway and replacing a structurally deficient bridge over the Arkansas River. This will be the AHTD's first design-build project. The design-build team will work under a single contract with the AHTD to provide design and construction services. The process will abbreviate the construction timeline and have less impact on travel in the area. The estimated cost for the 30 Crossing project is \$630 million. It will involve Interstates 30, 40, 440, 530, 630 and Highway 67/167 in the Little Rock/North Little Rock area.

PHOTOS

1. An AHTD maintenance crew member hangs signage along newly designated Interstate 555 in northeast Arkansas.
2. Workers assemble the yellow vertical structure which is the formwork for part of the downstream column of the new \$90 million Broadway Bridge currently being built between downtown Little Rock and North Little Rock.
3. Arkansas Governor Asa Hutchinson announced a plan in January to increase highway funding for the State. The "Arkansas Highway Improvement Act of 2016" was signed by the Governor in May.





Known worldwide as the "Cruise Capital of the World" PortMiami is the global headquarters for five leading cruise lines.



JIM BOXOLD
Secretary
Florida Department of Transportation
www.dot.state.fl.us

EXCEPTIONALISM, INNOVATION AND EFFICIENCY ARE FDOT'S STRATEGIC LEADERSHIP THEMES. Today, transportation organizations face more challenges and opportunities than ever before. I believe this three-prong focus is key to success at the state level, for SASHTO — as it advances regional initiatives — and nationally as well.



→ ACCOMPLISHMENTS

- » Since 2011, Florida has invested over \$850 million in its 15 seaports. Florida ports are magnets for global economic activity. The state's investment helps to bolster nearly 700,000 direct and indirect jobs and an estimated economic impact of \$100 billion. Florida is strategically positioned for Panama Canal's 2016 expansion.
- » FDOT's priority for investing in road and bridge preservation translates into one of the lowest percentages nationally of structurally deficient (SD) bridges. This high performing transportation network is a key element of Governor Scott's economic competitiveness priority.
- » In 2015, 87.2 percent of FDOT construction projects were completed on time and 91.2 percent of these projects were within budget, substantially exceeding the respective performance targets of 80% and 90%. FDOT also estimates that there is a \$4.40 return in economic benefits for every dollar invested in transportation improvements.
- » FDOT's \$666 million Port Miami Tunnel was constructed as a public-private partnership. The project involved successfully constructing the largest soft ground bored road tunnel in North America, decreasing traffic congestion in downtown Miami by providing a direct link between Port Miami and the Interstate Highway System, supporting freight and regional commerce. This major investment was recognized nationally as an exceptional project by AASHTO.

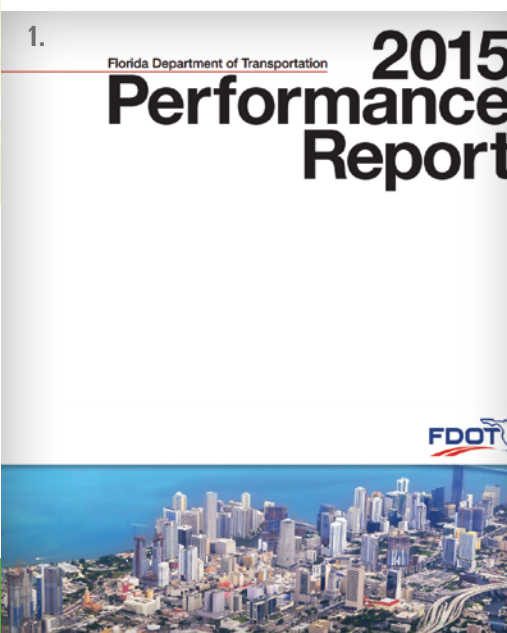
→ NEW INITIATIVES

- » FDOT established an innovative public-private partnership with GEICO Insurance, establishing a statewide safety campaign to combat distracted driving on Florida's roads. As part of a national effort to encourage drivers to pull into a safe location to use their phone for calling, texting and accessing mobile apps, Florida designated 64 Rest Areas, Welcome Centers and Turnpike Service Plazas as "Safe Phone Zones."
- » FDOT's commitment to performance management is growing in various ways including submission of four performance reports to the federal government well in advance of required reporting, and performance collaboration with Florida's 27 MPOs. This partnership has included the first ever Performance Summit for Transportation Partners, involving all modes and other key stakeholders.

→ LOOKING AHEAD

- » **FINANCING CORPORATION ESTABLISHED:** Governor Rick Scott signed into law legislation that will deliver transportation improvements quicker and more efficiently. The new law creates a financing corporation that will build major projects more competitively and at lower interest rates, and enhances Florida's business friendly climate.
- » **TRANSPORTATION INNOVATION CHALLENGE:** FDOT continually strives to enhance all areas of its operations. The department recently moved into a bold new era for generating innovative ideas, strategic research and accelerated implementation with its Transportation Innovation Challenge. The department actively solicits a wide range of potential innovations and has received many to date.

PHOTOS



1. The 2015 Performance Report documents the department's progress in relation to our mission execution and other priorities, plans and programs. The Performance Framework provides further explanation of our process. The Full Report includes the five chapters.
2. FDOT and GEICO Unveil "Safe Phone Zones" at Florida Rest Areas, Welcome Centers and Service Plazas. New signs encourage safe driving practices as part of an innovative public-private partnership.
3. The goal of FDOT's Transportation Innovation Challenge is to utilize newly developed technology or employ creative thinking to generate greater value for every transportation dollar invested.





Interstate 285 at SR 400. Interstate Reconstruction. Artistic View Looking North along SR 400



IN 2016, GEORGIA DOT CELEBRATES OUR CENTENNIAL – ONE HUNDRED YEARS OF SIMPLY THE BEST IN SAFETY, SERVICE AND INNOVATION. We are fully in the implementation stage of the Transportation Funding Act of 2015 — the historic and transformational funding bill passed by the Georgia General Assembly in 2015. As a result, there has been a 75 percent increase in the State's FY 2016 base budget to \$1.76 billion. Coupled with the FAST Act, Georgia now has a sustainable funding mechanism that can address its critical transportation infrastructure needs. The Department's employees are working hard today to make Georgia better tomorrow.

RUSSELL R. MCMURRY, P.E.
 Commissioner
 Georgia Department of Transportation
www.dot.ga.gov



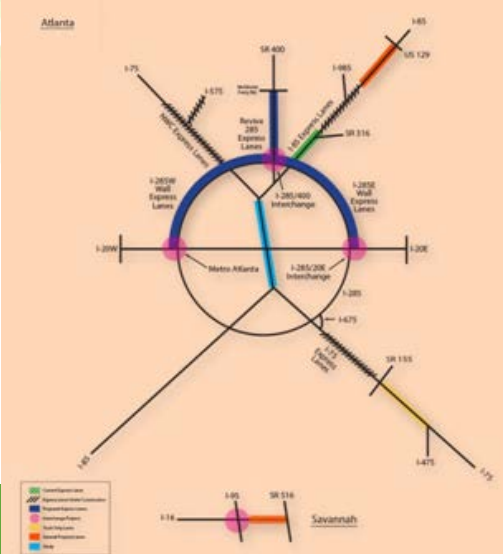
→ ACCOMPLISHMENTS

- » **GEORGIA EXPRESS LANES:** In January 2017, Georgia DOT will open the second Express Lanes project on I-75 in southeast Metro Atlanta. The project adds 12 miles of two, reversible lanes to be managed by variable pricing. It will improve traffic flow, increase motorist and transit options and registered vanpool customers, provide reliable trip times, and create jobs and economic benefits for residents.
- » **TRANSPORTATION INVESTMENT ACT:** In 2012, voters in three middle-Georgia regions — River Valley, Central Savannah River Area and the Heart of Georgia Altamaha — approved a 10-year one percent sales tax to fund 871 regional and local transportation projects. Of the 261 projects scheduled to be under construction by the end of 2015, 187 were completed and 74 are under construction with a total expenditure of \$131,331,387 across all TIA regions.
- » **I-285/SR 400:** In spring 2016, GDOT issued an official notice for North Perimeter Contractors to proceed on I-285/SR 400 improvements. North Perimeter Corridor gained efficiencies in every aspect of the project; from design to drainage to financing. The developer was able to recognize savings in all facets of the project resulting in more than \$200 million. The project will add barrier-separated, collector-distributor lanes along I-285/SR 400; reconstruct/widen existing ramps and bridges and add new flyover bridges with scheduled completion in mid-2020. GDOT expects the project to save commuters over 20,000 hours in delays daily.

→ LOOKING AHEAD

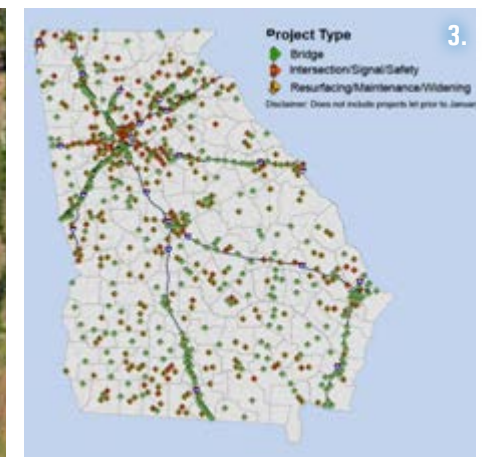
- » **TFA 2015:** Georgia DOT is moving forward with the implementation of the Transportation Funding Act 2015 which will:
 - Fund 2,500+ miles of roadway resurfacing, signal improvements and roadway widenings between January 2016 and June 2017.
 - Double funding in FY 2016 for routine maintenance contracts.
 - Double funding in FY 2016 and FY 2017 to replace and repair local and state bridges; and triple funding in FY 2017.
 - Quadruple capital maintenance project funding in FY 2016 creating a 15 year major resurfacing cycle with preventable maintenance in between.
- » **MMIP:** GDOT is advancing 11 major mobility improvement projects across the state that will significantly reduce congestion along key freight and mobility corridors. Once built and operational, they will lead to a 5 percent reduction in delay and travel time savings in the year 2030.
- » **DESIGN-BUILD BRIDGE BUNDLES:** Georgia DOT continues to seek innovative, cost efficient ways to address Georgia's infrastructure needs. In June 2016, GDOT advertised five Design-Build bridge bundle projects; each comprising four to five bridge replacements. As a result, the Department will repair and replace 25 bridges mostly in rural counties. Bundling maximizes a sizable investment quickly (app. \$40M). Construction begins on many bridges in 2017.

Major Mobility Investment Program 1.



PHOTOS

1. Major Mobility Investment Program across Georgia.
2. Jonesboro Road Dedicated Access Ramp to I-75 South Metro Express Lanes.
3. First 18 Months of Projects Across the State as a result of TFA 2015.





Abraham Lincoln Bridge in downtown Louisville, Kentucky.



GREG THOMAS
Secretary
Kentucky Transportation Cabinet
transportation.ky.gov

KYTC IS COMMITTED TO IMPROVING SAFETY AND EFFICIENCY WHILE FOCUSING ON MAINTAINING OUR EXISTING HIGHWAYS AND BRIDGES. We will accomplish this by making data-driven, fact based decisions to invest the limited transportation funding available to meet the growing demands on Kentucky's transportation system. I will work tirelessly alongside our talented employees, our partners in state and local governments, and the transportation industry to provide a safe, reliable transportation network for all who travel within our Commonwealth.



→ ACCOMPLISHMENTS

- » **CREATION OF A NEW PARTNERSHIP BETWEEN KENTUCKY AND INDIANA FOR THE I-69 OHIO RIVER BRIDGE:** A Memorandum of Agreement established a partnership between Kentucky and Indiana. It represents the first step in selecting a preferred alternative for the I-69 bridge between Henderson, Kentucky and Evansville, Indiana. The MOA's scope covers preliminary engineering and environmental activities for the project. This work will result in a preferred alignment and a financing plan. The estimated cost of work described in the MOA is \$17 million, with each state contributing \$8.5 million.
- » **OPENING OF ABRAHAM LINCOLN BRIDGE DOWNTOWN CROSSING:** The Abraham Lincoln Bridge — the centerpiece of the Downtown Crossing portion of the Ohio River Bridges Project — opened to traffic in December of 2015. One day after an estimated 50,000 people participated in a Walk the Bridge event, traffic was shifted onto the bridge. Connecting Kentucky and Indiana, the bridge has been integrated into I-65. The entire Downtown Crossing project is scheduled for completion in December 2016.

→ NEW INITIATIVES

- » **DEVELOPMENT OF A PRIORITIZATION MODEL:** KYTC is currently developing a data-driven, fact-based prioritization model. Once it is completed, it will allow the Cabinet to objectively evaluate the need for transportation improvements. The model will be used to facilitate targeted investments of limited transportation funds. Variables this model will consider include safety, anticipated benefits and costs, congestion, economic impact, accessibility and connectivity, freight, and regional input.
- » **REAL-TIME INFORMATION SERVICES FOR CITIZENS, CUSTOMERS AND PARTNERS:** KYTC is building new technologies and partnerships to prepare for future advances in transportation, including connected and autonomous vehicles, big data, the internet of things, and other emerging technologies that Kentucky can leverage to better serve its citizens. Recent Intelligent Transportation System infrastructure investments in real-time data collection, processing, and dissemination will assist KYTC in its efforts to best utilize infrastructure initiatives, predictive modeling and traffic flow analytics.
- » **UNMANNED AERIAL SYSTEM (UAS) PROGRAM:** Kentucky Department of Aviation's Unmanned Aerial Systems (UAS) program will provide information on UAS to the Transportation Cabinet as well as other cabinet-level agencies and local governments. It will also offer access to UAS technologies so that stakeholders can use them on projects. With UAS technologies, KYTC can perform many tasks more efficiently, saving time and money in the process. Examples of activities that can be aided by UAS include collecting and processing planning- and design-level survey data; creating as-built documentation for construction projects; periodic maintenance inspections of highways and structures; and gathering data on other modal transportation facilities such as airport runways, and bicycle and pedestrian facilities.

PHOTOS

1. Prioritization model in use.
2. Governor Pence and Governor Bevin signing I-69 memorandum of agreement.
3. U.S. 68 Bridge over Kentucky Lake.





Tourists enjoy the Mississippi Riverfront in Baton Rouge, which is also home to rail, ports, Interstate 10, 110 and 12, and a major airport. Louisiana has six Class 1 railroads, seven deep-water ports, seven commercial airports and 931 interstate miles.



LOUISIANA DOTD IS COMMITTED TO REACHING OUR STATE'S FULL POTENTIAL AS A GLOBAL LEADER IN MULTIMODAL TRANSPORTATION. Together with our partners in industry, and the communities we serve, DOTD is proving that an investment in transportation today provides a better quality of life, enhanced mobility, and a more robust economy tomorrow. By putting people first, embracing innovative technologies, and advancing sound and sustainable policy, Louisiana DOTD will deliver a transportation system that is more safe, reliable, and expansive than ever before.

SHAWN D. WILSON, Ph.D.
Secretary
Louisiana Department of Transportation and Development
www.dotd.state.la.us



→ ACCOMPLISHMENTS

» SAFETY IMPROVEMENTS:

- LA DOTD has installed 2,100 miles of centerline rumble strips, 314 miles of cable barriers, 900 interstate miles of enhanced mile markers, and 22 roundabouts statewide.
- In 2015 alone, 4,225+ traffic signals were upgraded or repaired, and 127,543 signs were repaired, replaced or installed in an effort to ensure safety while traveling throughout Louisiana.
- LA DOTD performed 7,352 bridge inspections and 4 bridge replacements.
- LA DOTD added 39 CCTV cameras and 9 dynamic messaging boards.

→ NEW INITIATIVES

» **COMMITMENT TO MULTIMODAL COMMERCE:** The Louisiana Legislature created the Office of Multimodal Commerce within LA DOTD to enhance the state's focus on multimodal transportation in 2014 and refined its stakeholder driven Advisory Commission during the 2015 Regular Legislative Session. The office, which oversees the state's programs for ports, railroads, aviation, and commercial trucking, became effective at the end of FY 15-16.

» UTILIZING ADVANCES IN TECHNOLOGY TO INFORM TRAVELERS:

LADOTD is committed to keeping up with advances in technology to provide our citizens and guests with real time traffic reports and the most efficient routes to travel. LADOTD has partnered with WAZE and 511 in an effort to advance a community driven approach to transportation.

» COMMUNITY DRIVEN SOLUTIONS:

DOTD is committed to working with local communities to address their unique transportation needs, including Community Sensitive Solutions (CSS) and active outreach to local officials and stakeholders.

→ LOOKING AHEAD

» LOUISIANA RECEIVES \$60M FROM FEDERAL FASTLANE GRANT:

Louisiana was awarded \$60 million to help widen Interstate 10 between the Interstate 10 and Interstate 49 interchange and the Atchafalaya Basin Bridge. This grant will allow for a reallocation of funds toward key projects in other areas of Louisiana.

» TRANSPORTATION FUNDING DIALOGUE:

There will be an increased focus on working with our local and federal government to bring transportation dollars to Louisiana. This includes a frank conversation about Louisiana's funding needs and the importance, particularly from an economic development perspective, of investing in transportation infrastructure.



PHOTOS

1. Geaux South construction along U.S. 90, the future corridor of the southern segment of Interstate 49.
2. Cable barriers along Interstate 20.
3. Roundabouts along U.S. 51 in Hammond, Louisiana.



"The Crossroads," a legendary intersection of U.S. Highways 49 and 61 in the Mississippi Delta. (Photo Courtesy the Mississippi Development Authority)

→ ACCOMPLISHMENTS

- » Construction on I-269 in North Mississippi continues with an expected completion date in fall 2018. It will begin at the I-55/I-69 corridor in DeSoto County and continue northeast to the Tennessee state line in Marshall County. I-269 will promote economic growth in the region by connecting local communities in several states and will have far-reaching international implications connecting Canada and Mexico through the I-69 system. On October 23, 2015, MDOT and the Tennessee DOT opened the first section of I-269 to traffic.
- » MDOT completed the I-55 Split Diamond Project in Central Mississippi in May 2015 adding four lanes and two frontage roads. The project improved safety and efficiency for the thousands of motorists who travel along this corridor each day.
- » In July 2013, MDOT began working on a Diverging Diamond Interchange (DDI) project at the I-10/I-110 corridor in South Mississippi to address increased traffic volume. This new design is a safer, more cost-efficient alternative to traditional interchanges. The DDI opened to traffic in June 2015. It is the first in the state and the first split DDI in the U.S.
- » MDOT completed a once in a lifetime pin and link replacement project on the westbound U.S. Highway 84 Mississippi River Bridge in Natchez. Since the westbound bridge's opening in 1940, thousands of motorists have crossed from Mississippi to Louisiana. The same major structures that held the bridge together were replaced on the westbound bridge.

- » In October 2015, MDOT officially designated U.S. Highway 78 in North Mississippi as Interstate 22. U.S. 78 was congressionally designated as a future interstate corridor and will connect to I-269 in Mississippi once construction is complete.

→ NEW INITIATIVES

- » Safety is the number one focus of MDOT for the public, the workers and the moving of goods. MDOT is developing a new safety campaign, called "Drive Smart MS," that will provide the public with safety information while traveling through work zones, new traffic configurations and during emergency situations in an effort to reduce the number of deaths on Mississippi roadways.

→ LOOKING AHEAD

- » Approved in 2015, House Bill 1630, known as the "Gaming Bill," authorized the use of state revenue bonds to provide \$162 million in funds for the repair, rehabilitation, replacement, construction and reconstruction of bridges that are on MDOT's structurally deficient bridge list. MDOT is moving forward with bridge replacement projects in 2016 along State Route 6 in Northwest Mississippi with funds directly received from this bill.



MELINDA MCGRATH, P.E.
Executive Director
Mississippi Department of Transportation
GoMDOT.com

AS INFRASTRUCTURE NEEDS CONTINUE TO OUTWEIGH FEDERAL AND STATE FUNDING, MDOT has been forced to shift focus and financial resources toward system preservation. Despite this drawback, Mississippi's transportation infrastructure continues to remain safe and dependable.



PHOTOS

1. Crews perform a once in a lifetime pin and link replacement on the U.S. 84 Mississippi River Bridge in Natchez.
2. In 2015, MDOT crews responded to natural disasters including flooding, winter weather and severe weather such as tornadoes across the state. In December 2015, an MDOT maintenance facility in Ashland, Miss. was destroyed by a tornado.
3. As MDOT continues to shift its focus to system preservation, pavement rehabilitation projects, such as chip sealing, are vital to extend the life of Mississippi's highways.



This wildflower bed along Interstate 40 is one of many planted by NCDOT. Not only do these beds help beautify North Carolina's highways, but they also help support the pollinator population, which is vital to the success of the state's agribusiness community.



WELL-CONNECTED AND WELL-MAINTAINED TRANSPORTATION INFRASTRUCTURE IS THE FOUNDATION FOR A STRONG ECONOMY. Through a more efficient, data-driven process for funding transportation projects, and increased investment in building and taking care of our infrastructure, we have laid the groundwork for the Governor's 25-year transportation vision to connect all North Carolinians with jobs, education, healthcare, recreation and each other.

NICHOLAS J. TENNYSON
Secretary
North Carolina Department of Transportation
ncdot.gov



→ ACCOMPLISHMENTS

- » Governor Pat McCrory and the state legislature took steps to stabilize and modernize the state's primary transportation funding sources. This provided an additional \$1.6 billion for construction over the next 10 years, and additional funding to better maintain our highways and bridges.
- » After decades of delays and court challenges, in March 2016, NCDOT began construction on the Bonner Bridge Replacement Project on North Carolina's Outer Banks. The bridge provides the only highway connection between Hatteras Island and mainland North Carolina.
- » As part of Governor McCrory's "Driving Change" initiative to better serve North Carolinians, DMV began offering online renewal of driver licenses in June 2015. More than 355,000 North Carolina drivers had renewed their licenses online as of May 20, 2016, resulting in customer time savings of nearly 178,000 hours, not including travel time to and from local DMV offices. NCDMV also has modernized and enhanced offices by installing new equipment to speed driver license transactions, extending office hours, accepting credit and debit card payments and providing new state-of-the-art mobile units.

→ NEW INITIATIVES

- » North Carolina is investing in infrastructure improvements at its state ports in Wilmington and Morehead City. The improvements will allow the Port of Wilmington to serve post-Panamax container ships.
- » NCDOT is implementing changes that will expedite project development and delivery and allow the Department to meet operational goals, emphasizing accountability across the organization. The changes include shifting more project management responsibilities from central staff to the Division level. The changes will enhance authority for project decision making at the Division level, individualize accountability for the delivery of highway projects; and align staffing levels with strategic goals.

→ LOOKING AHEAD

- » NCDOT will continue to build on efforts to increase efficiencies, diversify its funding streams and increase investment in transportation infrastructure that reduces bottlenecks and improves connections to support economic growth.



PHOTOS

1. Track improvement project as part of the Piedmont Improvement Program, a more than \$500 million investment to improve freight and passenger rail in the state. The multi-year program marked a milestone in 2016, and is now more than 50 percent complete.
2. Crews work to improve Interstate 40 through Raleigh, North Carolina's capital city.
3. Groundbreaking ceremony to celebrate the beginning of construction on the Bonner Bridge Replacement Project.





Paseo Lineal Puerta de Tierra is a pedestrian and bicycle path around the San Juan inlet.



HON. MIGUEL A. TORRES DÍAZ
Secretary
Puerto Rico Department of Transportation and Public Works
dtop.gov.pr

TO FURTHER PROMOTE NON-MOTORIZED MODES OF TRANSPORTATION, AND WITH A \$29 MILLION INVESTMENT, GOVERNOR ALEJANDRO J. GARCÍA PADILLA ANNOUNCED THE CREATION OF *PASEO LINEAL PUERTA DE TIERRA*, a pedestrian and bicycle path around the San Juan inlet with outstanding views of the Atlantic Ocean and other historic properties that will be both attractive to tourists and local residents. This is an exemplary project that demonstrates Puerto Rico's commitment to invest in infrastructure which fosters economic growth and tourism, while we reduce excessive congestion and harmful emissions to our environment.



→ ACCOMPLISHMENTS

- » **ROAD SAFETY:** Promoting safety has been our priority since we took office on January 2013. During this last year we were able to achieve the lowest number of fatalities on record since 1975. In the last two and a half years alone we experienced a 17% historic reduction, from 366 in 2012 to 304 in 2014. This comes as a result of the implementation of the first Strategic Highway Safety Plan (SHSP) for Puerto Rico, approved in 2013.
- » **FISCAL RESPONSIBILITY:** Puerto Rico's Department of Transportation and Public Works (DTPW) and its ascribed agencies, were able to reduce their operational costs by \$41.7 million without major sacrifices to the services provided. We accomplished these results by integrating technology and promoting operational efficiencies.
- » **MARINE TRANSPORTATION:** The Maritime Transportation Authority (MTA), has achieved the unprecedented amount of 1.1 million passengers yearly, due to its recently increased fleet of six ferryboats in service, from one in 2013. MTA is looking to put in service all of its original fleet of 11 vessels by 2016.
- » **ROAD AND HIGHWAY:** The Puerto Rico Highway and Transportation Authority (PRHTA), in partnership with the private sector, completed a landmark intersection improvement between PR-17 and PR-181 which provides access to the recently inaugurated world-class shopping center, *The Mall of San Juan*.

→ NEW INITIATIVES

- » **AIRPORTS:** The new Lufthansa Technik Maintenance Repair and Operations (MRO) hangar in the Rafael Hernández Airport in Aguadilla began construction this past November and shall be

- completed within a year. Operations will commence in July 2015. This state of the art facility is a true milestone that marks the beginning of the Air and Space Industry in Puerto Rico.
- » **ROAD AND HIGHWAY:** PRHTA began construction of the final phase for the PR-9 expressway in the Municipality of Ponce. This project will facilitate cargo access to the Transshipment Port of the Americas which promises to be a renowned hub for international and Post-Panamax ships.
- » **TOLL CREDITS AND FINANCE:** Thanks to the improved relations with the Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA), we have financed over 40 CAPEX projects using mainly federal funds, with Toll Credits as matching local funds. This represents an injection to our economy of \$182.7 million and a substitution of \$37.1 million of state funds. One of these projects was the purchase of 30 minibuses for 18 municipalities and other entities to transport the elderly and people with disabilities.

→ LOOKING AHEAD

- » **PUERTO RICO INTEGRATED TRANSIT AUTHORITY (PRITA):** PRITA will be working with municipalities to create local public mass transportation systems for greater efficiency. Agreements will be established based on the successful models of the Municipalities of Caguas and Carolina.
- » **BIKE AND PEDESTRIAN PLAN:** PRHTA has begun the development of the Comprehensive Bicycle Routes and Pedestrian Plan and the Complete Streets Plan. These will serve as a guide for the creation of more bicycle routes across the Island, and as the foundation for streets that are walkable and safe for every user.
- » **ADOPT A HIGHWAY PROGRAM:** The Public Works Directorate, under DTPW, will continue to foster the Adopt a Highway Program. To date we have, by signing 300 agreements, secured the maintenance of 240 kilometers of roads and its green areas.

PHOTOS

1. Lufthansa MRO hangar in Rafael Hernández Airport in Aguadilla.
2. New intersection between PR-17 and PR-181.
3. Minibuses for municipalities.





Flood damage to Fairfield Road.

→ ACCOMPLISHMENTS

» **1,000-YEAR FLOOD RESPONSE:** On the first weekend in October 2015, more than 20 inches of rain fell in just three days, resulting in a historic 1,000-year flood in South Carolina. The state's highway system was devastated, with hundreds of roads and bridges washed out. At the peak of the flood, mobility across the state was crippled with the closure of 541 roads and bridges, including several interstates. A large section of I-95 was closed for several days, resulting in a detour of over 100 miles.

The Leadership Team at SCDOT knew that this event had to be handled differently than the standard response. The Secretary issued a call for "all hands on deck" and declared that the agency would function as One DOT, regardless of geographic boundaries. Prepositioned contracts were activated and South Carolina's contracting and consulting partners were called on to work alongside SCDOT's dedicated Maintenance workforce from all across the state. By working together, the One DOT team was able to reopen 90% of the closures in less than 60 days and deliver the recovery at 10% of the cost anticipated

→ NEW INITIATIVES

» **NEW FUNDING:** The 2016 legislative year saw new funding directed for infrastructure investment in South Carolina. An additional \$200 million per year is now to be targeted for strategic investments identified by SCDOT for structurally deficient bridges, interstate widenings and paving projects all across the state. It is expected that this new funding will address nearly 400 bridges across the state, resulting in the elimination of structurally deficient bridges on the National Highway System and load restricted bridges on the secondary system. Additionally, the new funding will enable SCDOT to widen over 60 miles of congested South Carolina interstates.

→ LOOKING AHEAD

» **SCDOT LEAD PROGRAM:** Facing pending retirements of several key senior leadership team members in the next few years, SCDOT's Leadership Team recognized the need to provide stability through succession planning and leadership training. SCDOT created and launched a Leadership Education and Development (LEAD) program to provide cross training and leadership skills development for select team members. The inaugural class of the LEAD Program will graduate in December 2016.



CHRISTY A. HALL, P.E.
Secretary of Transportation
South Carolina Department of Transportation
www.scdot.org

SCDOT IS RESPONSIBLE FOR OPERATING AND MAINTAINING THE 4TH LARGEST HIGHWAY SYSTEM IN THE NATION WITH ONE OF THE LOWEST REVENUE STREAMS. This imbalance has led to an infrastructure crisis, with crumbling roads and bridges in South Carolina. Fortunately, the legislature approved an incremental increase in road and bridge funding this past session. This new funding is just the first step in many needed to establish long-term, sustainable revenues to bring the existing road and bridge network up to standards. I look forward to rolling up my sleeves along with the SCDOT team to demonstrate that we can deliver.



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PHOTOS

1. New funding will allow SCDOT to address all structurally deficient bridges on interstates and the National Highway System.
2. Fairfield road after being repaired.
3. During the flood emergency, SCDOT's leadership team implemented the "One SCDOT" policy that removed geographical boundaries in the agency and got repairs done quickly and at a fraction of the predicted cost.





Downtown Nashville, Tennessee.

→ ACCOMPLISHMENTS

- » The Better Bridges Survey Report says Tennessee has the highest number of highway bridges in the southeast and the condition of those bridges is the best of any southeastern state. Recent rankings by CNBC put TDOT's infrastructure at number two making it one of the top states for business.
- » By reexamining and reducing the scope of projects from wants to needs, we are projected to save a total of \$610.7 million by 2019.
- » In just two years, we have significantly reduced the number of secondary crashes with our "Protect the Queue" initiative, which warns motorists early and often about traffic ahead. Data shows a 25% reduction when compared to 2014 and a 48% reduction when compared to 2013.
- » TDOT successfully completed the state's first Construction Manager / General Construction project. Known as Fast Fix 8, the replacement of eight interstate bridges during 10 weekend closures, in downtown Nashville, was finished seven months early.
- » TDOT Commissioner John Schroer and the Governor went on a state-wide listening tour to discuss the future of transportation funding.

→ NEW INITIATIVES

- » In light of 173 maintenance employees receiving their GED, we created TDOT Reconnect. This accredited program offers support services, like transcript review, program/financial aid advisement and a Tennessee Board of Regents certified TDOT certificate for employees who want to go back to school.
- » TDOT is expanding its reach by partnering with WAZE, the real-time crowd sourced navigation app powered by drivers themselves. With more eyes on the road covering more area, this two-way data share of publicly available traffic information will lead to better response times from the Traffic Management Centers (TMCs) and a wealth of information for drivers who use TDOT SmartWay.
- » TDOT created a new Community Planning Grant to aid small and rural communities with planning for future transportation needs as we remain focused on enhancing local partnerships.

→ LOOKING AHEAD

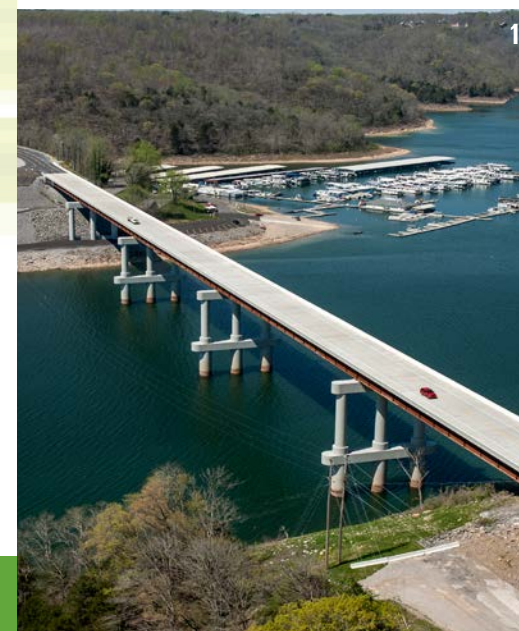
- » TDOT Finalized the 25-Year Long Range Transportation Plan for Tennessee. It will serve as a guide for fiscally sound transportation decisions that can help us reach our goals with available funding.
- » TDOT will expand its workforce, hiring more than 800 more employees, in 2016 and 2017. By decreasing our dependence on consultants and creating education programs such as TDOT Reconnect, we are able to recruit new talent and boost qualifications of current employees.



JOHN SCHROER
Commissioner
Tennessee Department of Transportation
www.tn.gov/tdot/

TENNESSEE'S POPULATION IS GROWING RAPIDLY, AS ARE THE DEMANDS ON OUR TRANSPORTATION SYSTEM.

We currently have over \$10 billion in project needs, with the primary goal of improving safety, increasing capacity, and supporting a growing economy. TDOT is committed to helping find a viable funding solution to move Tennessee forward.



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PHOTOS

1. Sligo Bridge, DeKalb County.
2. Korean Veterans Boulevard Bridge lit up for Work Zone Awareness Week, Downtown Nashville.
3. U.S. 64 in Hardin County, Final Phases of a 266-mile corridor along southern Tennessee.



The largest public-private partnership in Texas, the LBJ Express opened to drivers last year, three months ahead of schedule. The project included reconstruction of all the main and expanded frontage lanes of I-635 in the north Dallas region. It also added new managed toll lanes called TEXpress lanes.

→ ACCOMPLISHMENTS

- » TxDOT is working to complete the Grand Parkway, an additional loop around Texas' largest city, Houston. In early 2016, another 38 miles of the ultimate 180-plus mile tolled roadway was opened to traffic. To date, nearly 80 miles of the highway have been completed.
- » Last year saw the opening of Texas' largest public-private partnership project, the \$2.6 billion LBJ Express in Dallas. Completed three months ahead of schedule, it is expected to handle some 360,000 cars a day, more than double the capacity of the roadway's original design.
- » This year, Texas' iconic anti-litter campaign Don't Mess with Texas® celebrates 30 years of cleaning up state roadsides and boosting Texans' pride in their home. The campaign was the first of its kind in the nation when it began in 1986 and has been replicated across the country and the globe. Over the years, hundreds of thousands of volunteers — and celebrities like Willie Nelson, George Foreman, Matthew McConaughey and LeAnn Rimes — have lent their support to the program.

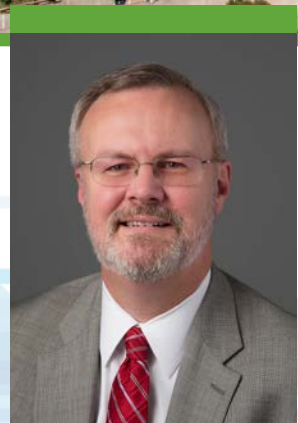
→ NEW INITIATIVES

- » **TEXANS MAKE THE INVESTMENT:** In November 2015, voters overwhelmingly approved a second ballot initiative in as many years to provide more reliable transportation funding for the state. With its passage, a portion of the state's sales and motor vehicle sales and rental tax revenue will be made available to the State Highway Fund as soon as 2018.

- » **CUTTING CONGESTION:** Armed with \$1.3 billion from the Texas Legislature, TxDOT is easing gridlock in its major metro areas. The Texas Clear Lanes initiative will accelerate projects in the Austin, Dallas, Fort Worth, Houston and San Antonio regions. The first round of projects will add more than 42 miles of new highway. By advancing these projects, the state will realize an estimated \$400 million in project cost savings.

→ LOOKING AHEAD

- » About 650 people move to Texas each day — and roads in our metro areas — experience that population increase. To address congestion, TxDOT will continue to identify additional projects to ease bottlenecks around the state.
- » While recent declines in oil prices have slowed energy production, history tells us a resurgence will follow. When the shale industry rebounds, Texas will be ready, as will the roads that carry the heavy truck traffic that support it. TxDOT is getting ahead of the next wave of energy production with a program to strengthen roadways to meet increased traffic. The work includes improvements to pavement and bridges, widening lanes and shoulders, and adding main lanes, turn lanes, passing lanes and shoulders.



WITH THE NATION'S LARGEST PUBLIC ROAD NETWORK, TRANSPORTATION IS THE BACKBONE OF OUR STATE'S ECONOMY. That network is one of the reasons Texas is no stranger to economic success: first in exports for 14 consecutive years, countless awards for its business climate, a leader in job creation. Whether Texas is moving people and products by road or rail, plane or train, boat or barge, we're working every day to improve our transportation system.

JAMES M. BASS
Executive Director
Texas Department of Transportation
www.txdot.gov



PHOTOS

1. TxDOT is continuing construction on U.S. 290 in Houston. The 38-mile project included the reconstruction of the interchange at I-610 West Loop. The project serves an area that is expected to grow from about 698,000 today to more than 1 million people by 2040.
2. TxDOT opened a diverging diamond intersection at I-35 and RM 1431, north of Austin, last November. The intersection has already proven to be a success. While traffic volumes at this intersection increased 45 percent over the past four years; with the new diverging diamond, travel times have dropped 13 percent during morning rush hours and 44 to 58 percent during afternoon drive times.
3. Crews are working on an \$81.8 million intersection upgrade where State Highway 151 meets I-410 on San Antonio's northwest side. The project will address congestion for those coming from the rapidly growing northwest Bexar County area.





The new Midtown Tunnel will carry traffic from Norfolk to Portsmouth and is scheduled for completion this year.

→ ACCOMPLISHMENTS

- » **FUNDING THE RIGHT PROJECTS:** Governor McAuliffe's administration working across party lines in the General Assembly spearheaded game-changing reforms that score and prioritize transportation projects. Called *SMART SCALE, Funding the Right Transportation Projects in Virginia*, scores projects based on key factors: improvements to safety, congestion reduction, accessibility, land use, economic development and the environment. The first wave of projects, valued at \$1.7 billion, have been scored and fully funded for construction. This process replaces political wish lists with an objective, data-driven system that leads to prudent investment of limited tax dollars on projects generating the most benefits.
- » **UNLOCKING GRIDLOCK IN NORTHERN VIRGINIA:** There soon will be more than 80 miles of Express Lanes, providing travelers a choice to reach their destinations at reliable speeds. This includes a major transformation of I-66. Express lanes will be built on I-66 outside the beltway with rush-hour managed lanes inside the beltway. Improvements cover all modes to move more people with fewer cars. Existing express lanes on I-495 and I-395 will be extended, easing bottlenecks and congestion.
- » **ROUTE 29 SOLUTIONS PROJECT MAKES SIGNIFICANT PROGRESS:** Located in Charlottesville, Virginia, VDOT and its design-build contractors are moving earth in a big way to build a new intersection on Rio Road. This is part of a \$256 million package of projects that will reduce congestion and improve safety along the Route 29 corridor. Project selection was the result of a process that included input from an advisory panel, local governments, residents and business and environmental groups from communities along the corridor.

- » **MIDTOWN TUNNEL TO OPEN:** Built adjacent to the existing Midtown Tunnel in Portsmouth, the tube is comprised of 11 concrete elements that have been built and immersed under the Elizabeth River. The new Midtown Tunnel will become the westbound tunnel, carrying traffic from Norfolk to Portsmouth and is scheduled for completion this year.
- » **VIRGINIA CAPITAL TRAIL:** Beyond roads and bridges — The Virginia Capital Trail is open, connecting over 50 miles of bike and pedestrian trails from Richmond to Jamestown, one of the most scenic and historic areas in the country.

→ NEW INITIATIVES

- » **INVESTING IN THE HAMPTON ROADS — THE GATEWAY TO AMERICA:** Virginia will invest \$350 million to expand the Port of Virginia. This investment is essential for Virginia to compete in the world marketplace when ships pass through the expanded Panama Canal. This helps to meet our goal to be the number one port on the East Coast and the nation.
- » **ATLANTIC GATEWAY:** Virginia's Atlantic Gateway Project has been selected for a federal FASTLANE grant of \$165 million. The project will ease gridlock on the I-95 corridor in Northern Virginia. Fixing the worst bottlenecks both on the road and the rail will better move commerce and traffic along the entire East Coast.

→ LOOKING AHEAD

- » **CONNECTED VEHICLES:** The Virginia Tech Transportation Institute in partnership with VDOT, DMV and Transurban tested automated- and connected-vehicle technology on the 95 Express Lanes in Northern Virginia. This is part of a new effort to make Virginia a leader in researching and developing automated-vehicle technology to create Virginia Automated Corridors.

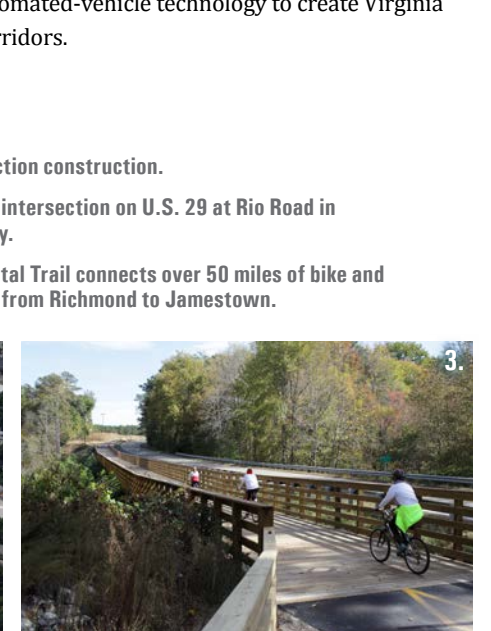
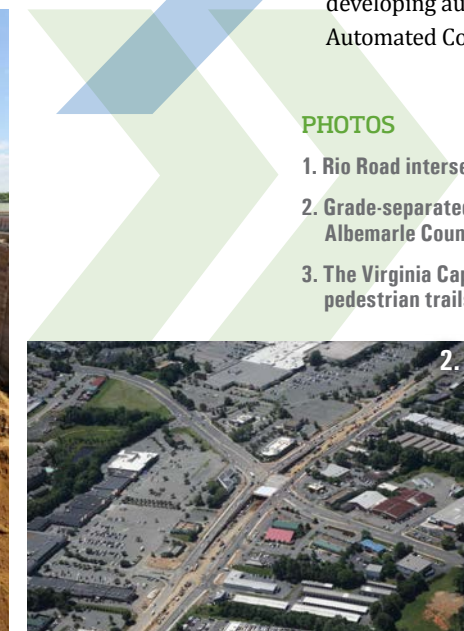
PHOTOS

1. Rio Road intersection construction.
2. Grade-separated intersection on U.S. 29 at Rio Road in Albemarle County.
3. The Virginia Capital Trail connects over 50 miles of bike and pedestrian trails from Richmond to Jamestown.



AUBREY L. LAYNE, JR.
Secretary of Transportation
Commonwealth of Virginia
virginiadot.org

GOOD GOVERNANCE, ACCOUNTABILITY AND CONDUCTING THE PUBLIC'S BUSINESS IN THE OPEN are the foundation of running an efficient transportation program. As public stewards, we are committed to representing the best interests of our number one customer, the taxpayers of Virginia.





Fairfax Boulevard in Ranson.

→ ACCOMPLISHMENTS

- » The WVDOT's Public Private Partnership legislation was successfully utilized on two new major projects: 7.5 miles of the Appalachian Development Highway System Corridor H and the Wellsburg Bridge across the Ohio River.
- » The WVDOT completed its largest ever paving program in 2015 with over \$300 mill in the projects and its largest construction program with over \$700 mill in construction contracts.
- » The WVDOT DMV improved operations through citizen self-serve kiosks as well as on-line vehicle registration renewal.
- » The WVDOT worked in partnership with the WV Legislature to pass legislation providing local communities revenue generating opportunities.
- » The WVDOT implemented a statewide Fuel Master system to improve efficiencies in its operations.
- » The WVDOT opened the Heartland Intermodal Gateway located along Norfolk Southern's Heartland Corridor.
- » A performance audit was completed by the WV Legislature highlighting advancements made by the WVDOT as well as potential efficiency opportunities.

→ NEW INITIATIVES

- » The WVDOT is working on developing its Transportation Asset Management Plan.
- » The Department is completing its WV Freight Plan.
- » The WVDOT is collaborating with utility companies on their installations and relocations to ensure ADA accessibility is addressed.
- » The WVDOT is currently creating its Local Public Agency Manual.

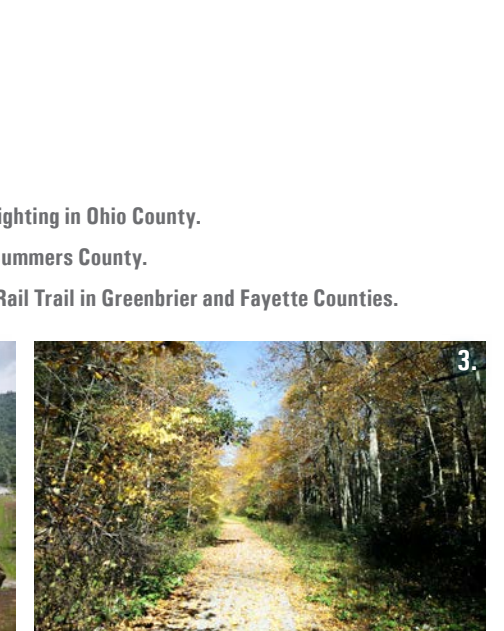
→ LOOKING AHEAD

- » The Department will be updating its Long Range Transportation Plan.
- » The WVDOT will be reviewing the organization's data governance structure.
- » The WVDOT will be continuing with incorporating electronic submissions including Plans, Specifications, and Estimate packages.



OUR NATION'S COMPETITIVENESS AND WEST VIRGINIA'S ECONOMY DEPEND ON A SOUND TRANSPORTATION INFRASTRUCTURE. In West Virginia, we are striving to advance that goal and remind everyone how vital transportation is to our collective prosperity and that it is worth every dollar invested into it.

PAUL A. MATTOX, JR., P.E.
Cabinet Secretary
West Virginia Department of Transportation
transportation.wv.gov



PHOTOS

1. I-70 Roadway Lighting in Ohio County.
2. Lilly Bridge in Summers County.
3. Meadow River Rail Trail in Greenbrier and Fayette Counties.

LOOKING BACK

2015

SASHTO 2015 ANNUAL MEETING Nashville, Tennessee | August 1-4, 2015

→ OVERVIEW

- » More than 1,300 representatives from all 14 member states, as well as local and federal transportation agencies and industry types gathered to exchange ideas, insights and practical strategies.
- » With 17 concurrent technical sessions offered under three different tracks — engineering, planning, and administrative, conference attendees spent their days learning about such topics as accelerated bridge construction, corridor planning and management innovations, and autonomous vehicles... just to name a few.
- » Conference delegates were also invited to attend a trade show, which provided an opportunity for more than 80 vendors to exhibit the latest in transportation merchandise and services.

→ HIGHLIGHTS

- » The annual conference was held at the exquisite Music City Center in the heart of downtown Nashville and all hotels were within walking distance of the conference center, as well as the opening and closing receptions.
- » Tennessee Governor Bill Haslam was the keynote speaker at opening session. He talked about transportation funding and the challenges facing all states, particularly in the southeast. The Nashville Barbershop Quartet sang the National Anthem. A surprise performance by the Tennessee State University Marching Band got everyone on their feet.
- » A new technical session that garnered a lot of interest was the CEO Roundtable. Seven transportation CEOs/Commissioners led the town hall-type discussion about Delivering Transportation Solutions in the 21st Century.
- » The trade show included a mini TDOT Traffic Management Center (TMC), complete with a HELP Truck and traffic cameras.
- » The SASHTO Board of Directors met with representatives of all states in attendance, and approved 14 resolutions.
- » Highlighting Music City's best — the opening reception was held at the Country Music Hall of Fame and the closing reception was held at the Historic Ryman Auditorium where attendees were treated to a songwriters' night. They left with a Hatch Show Print and a CD.
- » In 2016, college students of TDOT employees can qualify for a \$1,000 SASHTO Scholarship. That's twice as much as years past. Since its inception in 2002, the SASHTO Scholarship fund has awarded 339 scholarships totaling \$193,000.

Downtown Nashville, Tennessee



Conference Trade Show



Opening Session of 2015 Annual Meeting



Tennessee State University Marching Band

LOOKING AHEAD

2017

SASHTO 2017 ANNUAL MEETING Norfolk, Virginia | August 12-15, 2017

The Virginia Department of Transportation is delighted to be hosting SASHTO 2017 in Norfolk, Virginia. Conference organizers are planning an event where delegates and guests will have opportunities to learn, network and (you guessed it) have a little fun! We look forward to seeing you in Norfolk in 2017!

→ OVERVIEW

- » The conference will be co-hosted at **Hilton Norfolk The Main**, a new landmark hotel in downtown Norfolk, and just steps away at the **Norfolk Waterside Marriott**, located in the heart of Norfolk's downtown historic district.
- » The CEO dinner will be held at the **Chrysler Museum of Art**, housed in an Italianate-style building facing the Elizabeth River and home to a collection spanning 5,000 years of history.
- » The SASHTO 2017 Golf Tournament will be held at **Bay Creek Resort & Club**, an Arnold Palmer Signature® Golf Course with stunning views of the Chesapeake Bay.
- » Delegates and guests will enjoy a shuttle to the **Virginia Beach** oceanfront.



The 2017 SASHTO Annual Meeting will be held in downtown Norfolk. Photo courtesy of Visit Norfolk.

→ HIGHLIGHTS

While you're in Norfolk, take time to visit one (or all) of these nearby attractions:

» VIRGINIA BEACH



Photo courtesy of Virginia Department of Transportation.

» COLONIAL WILLIAMSBURG



Photo courtesy of Colonial Williamsburg Foundation.

» BAY CREEK RESORT & CLUB



Photo courtesy of Bay Creek Resort & Club.



sashto
MOVING US FORWARD

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